

**Downtown Berkeley Association** 

2230 Shattuck Ave., Suite C Berkeley CA 94704 510.549.2230 downtownberkeley.com

April 30, 2014

Dear Downtown Berkeley Property and Business Owners:

On April 8<sup>th</sup> the Downtown Berkeley Association invited all property and business owners to its Annual Meeting at the Magnes Collection and presented the following <u>Powerpoint presentation</u> regarding 2013 operations and plans for 2014. The financials were prepared from the <u>Compilation and Summary of Financial Statements</u> by our Accountant Max Ranjbar and are also included in the attached material. We have also included more detail from our annual Stakeholder Survey in the attached material.

As you will see, 2013 continued to be a good year for Downtown Berkeley and the Downtown Berkeley Association. Our Ambassadors under the direction of Operations Lance Gorée, continue to clean, welcome, and beautify the Downtown with increased satisfaction and productivity. And under the guidance of Marketing Manager Shifra Benedictis-Kessner, the DBA produced more events and welcomed more new business to the Downtown.

Our efforts of a cleaner, more welcoming and prosperous Downtown--along with a booming Bay Area economy and new Downtown Area Plan--are beginning to pay off. As you will see in the attached slideshow, there are now eleven new projects in the pipeline for the Downtown and surrounding areas, totaling almost 1,500 new dwelling units, which will bring approximately 3,000 new residents to the Downtown. Moreover, the new Berkeley Art Museum will open in 2016, and the renovated BART Plaza and surrounding areas in 2017.

To read more on the good news story about Downtown Berkeley, please see our retail attraction brochure <u>"Have you been to Downtown Berkeley lately?"</u>, as well as the recent cover story from the San Francisco Business Times, "Berkeley Grows Up" featuring Downtown Berkeley.

2014 looks to be even better, as we see continued improvements in Ambassador operations, more events from the DBA and outside parties, and continued upswing in new businesses and retailers in the Downtown. Please be sure to contact me, Lance or Shifra if you have any questions or suggestions for continued improvement in creating and sustaining a welcoming, vibrant, and prosperous city center.

Sincerely,

John Caner, CEO 510.549.2230 x12

jcaner@downtownberkley.com

Carel

# Downtown Berkeley Association Annual Meeting April 8, 2014

it starts here.

DOWNTOWN BERKELEY

# **WELCOME**

# Susan Medak Board President



#### **DBA Mission**

The Downtown Berkeley Association provides leadership to create and sustain a welcoming, vibrant, and prosperous City Center.



# Nearly Midway In PBID

5 Year
Property-Based
Business Improvement District (PBID)

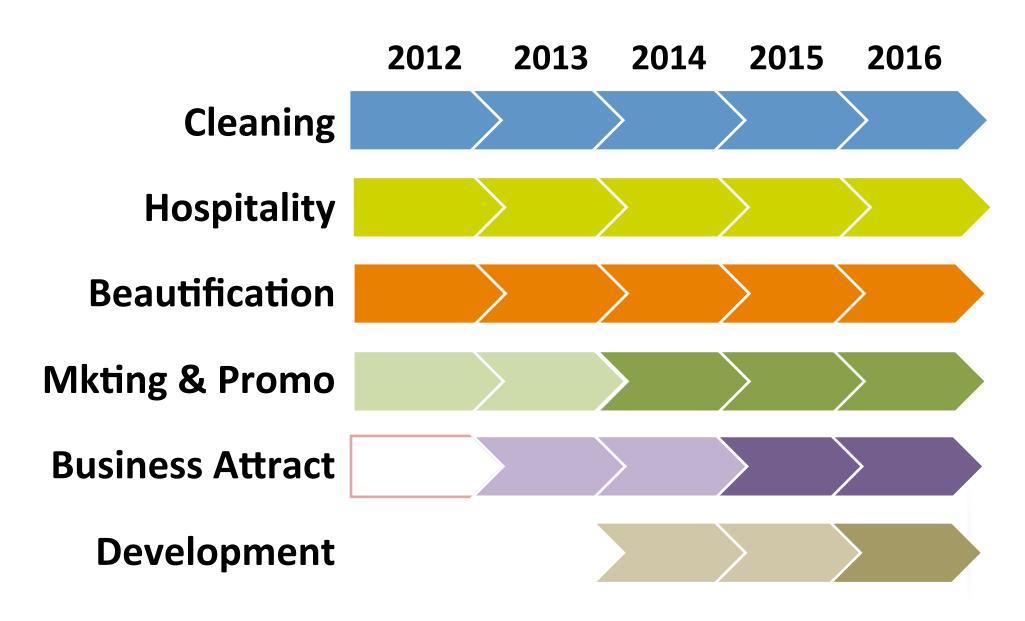
5-10 year Renewal

2012	2013	2014	2015	2016	2017
Launch		Current		Last	Renewal
1st Yr	••••	TODAY	•••••	5 <sup>th</sup> Yr.	10 yrs?





# Right on Track with 5 Yr. Plan



## Agenda

- Welcome
- 2013 Accomplishments & 2014 Plans
- Ambassador Staff
- 2013 Financial Statements & 2015 Rate Increase
- Election of Board of Directors
- State of the Downtown



# 2013 ACCOMPLISHMENTS & PLANS FOR 2014

John Caner CEO



# DBA 2013 Accomplishments

- Environmental Enhancements
  - Cleaning
  - Hospitality
  - Landscaping
- Economic Enhancements
  - Events
  - Marketing
  - Retail Attraction
  - Leadership





#### **Contract Services**

- Solano Ave Tree Watering
  - 3/1/13 start date
- North Shattuck
  - Cleaning & Hospitality
  - 3/1/13 start date
- Telegraph Ave
  - Cleaning & Hospitality
  - 3/14/14 start date

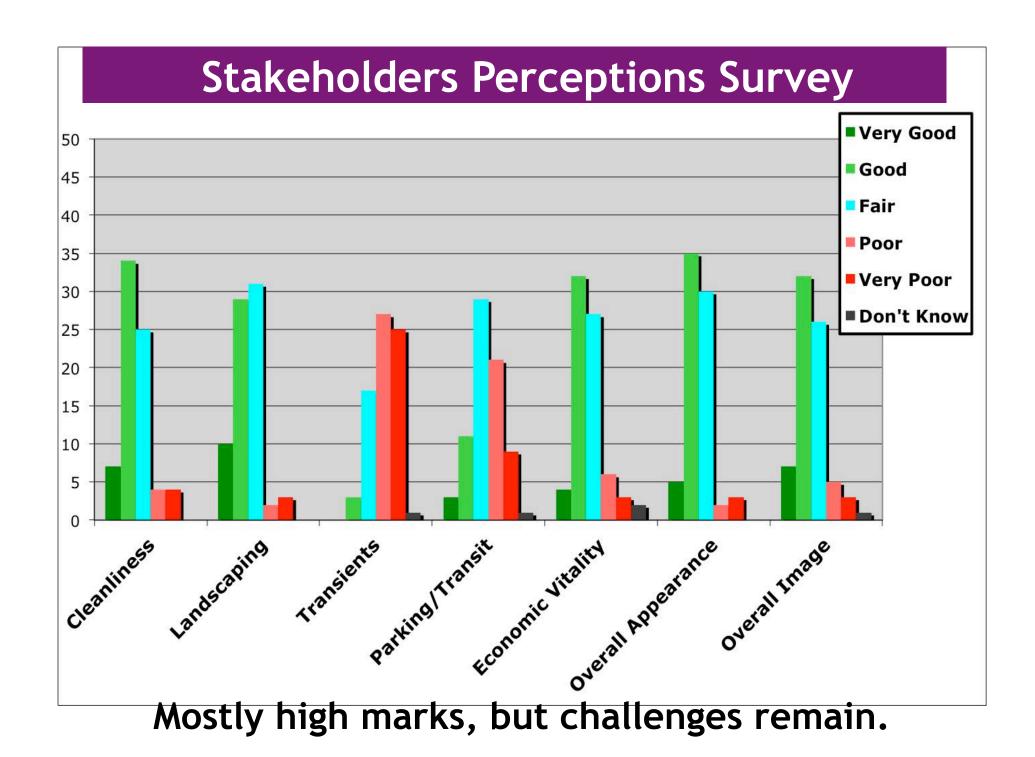








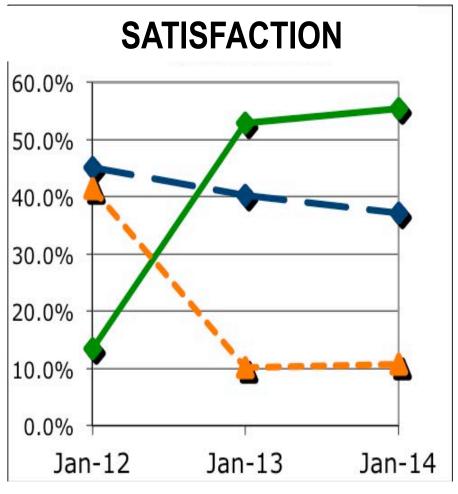




# Cleaning

#### **METRICS**

- 15,157 Bills/Stickers Removed
  - 7,703 Graffiti Removed
  - 2,678 Hazardous Waste Clean-up
    - 395 Blocks Power Washed
    - 201 Public Fixtures Painted
- 75,265 Pounds of Trash Picked up
  - 3,634 Trashcans Leveled Off
    - 111 Requests Submitted to City

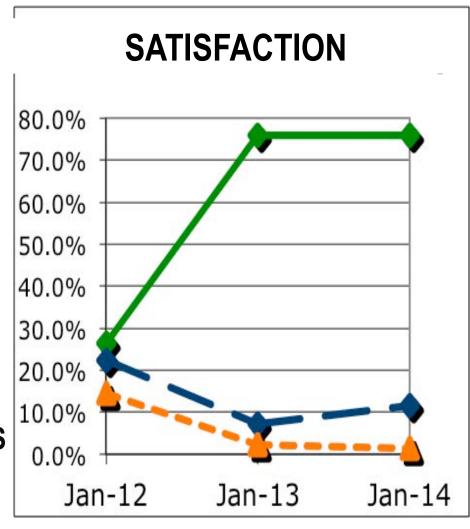




# Hospitality

#### **METRICS**

- **10,082 Business Contacts**
- 32,946 Hospitality Assistance
  - 6,806 Maps/Info Distributed
  - 9,388 Street Population Contacts
    - 873 Referral to Shelter/Etc.
- 2,801 Business Assistance
  - 149 Requests for Police/Fire/EMS
  - 619 Safety Escorts
- 3,179 Trespassers/Loiterers

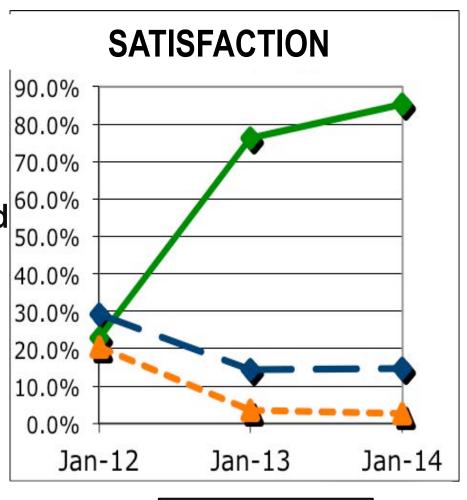




# Landscaping

#### **METRICS**

- 193 Flower Baskets Hung
  - 82 Median Fingers Planted
- 483 Large Planters Landscaped
- 1,773 Tree Wells Weeded
  - 395 Block Faces Weeded
    - 25 Benches Painted
      - 8 Planters on Univ. Ave.





#### **Behavior / Transients**

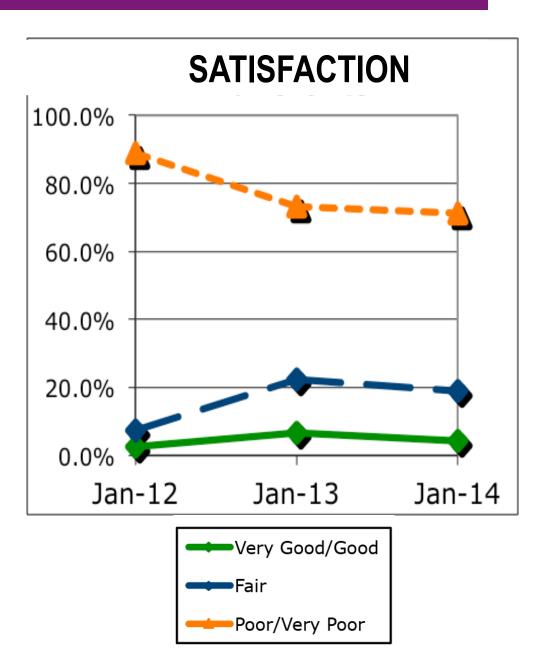
#### **INITIATIVES**

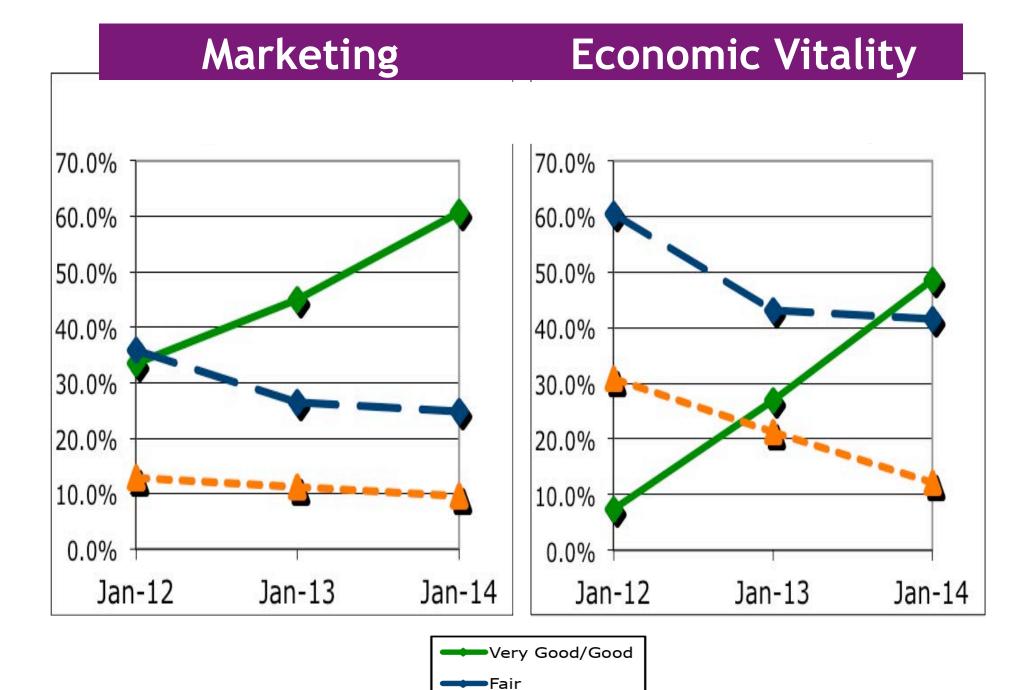
Working on better enforcement of current ordinances

Working on centralized intake for social services

**Donation box program** 

**BART Plaza renovation** 





#### **Events with Partners**









BERKELEY Eats, Beats & Brews



#### **New Events for 2014**



# Eats, Beats & Brews

**Center Street** 

June 1, 8, 15, 22, 29

# **Supporting New Businesses**



**Arabica Mediterranean Cuisinel Bittersweet Café Bonita Fish Market BUILD Pizzeria Roma East Bay Spice Company** El Burro Picante **Eureka! Burger Great China Restaurant** Le Petit Cochon **NextSpace Berkeley Paris Baguette Pathos Purple Kow** Sliderbar Sliver Pizzeria The Sandwich Spot Togo's **TOSS Noodle Bar** 

...and many more



# **Retail Attraction Program**

- Comprehensive research
   Interviews, surveys, analysis
   Inventory database
- Strategic plan
   Near term, longer term
- Marketing material
   "Have you been to Downtown Berkeley lately?"
- Communications
   Tenant brokers, leasing agents, property owners
- Pilot outreach to two market segments
- Retail retention program



# Leadership on Downtown Issues

#### Downtown Land Use

- BART Plaza
- Berkeley/Shattuck Sq. Reconfiguration
- Post Office
- New Hotel & other projects

#### **Downtown Parking**

- goBerkeley
- Berkeley Way Lot
- Center Street Garage

**Downtown Social Services and Enforcement** 





# City Wide Issues

Role of DBA on City-Wide Issues:

Information to stakeholders

Support Chamber initiatives

#### Issues include:

Minimum wage - City Council Meeting May 1

Store front vacancy tax

Residential rental tax increase

Sugar beverage tax



CHAMBER OF COMMERCE

CITY PF



# goBerkeley

 \$3m - 3yr program to improve parking and transportation



 Changes in pricing and time limits to better manage on-street parking demands

	Oct 2013	Current	Proposed
On-Street Parking			
Premium Zone	\$1.75	\$2.25	\$2.75
Value Zone	\$1.50	\$1.25	\$1.50
Hours	9am-6pm	9am-6pm	9am-8pm

Additional increases for Center St. garage.



#### Plans for 2014

- Refresh & continued operational improvements
  - Cleaning, Hospitality, Landscaping
- Holiday lights throughout the Downtown
- Focus on behavior / transient problems
- Expand partner events
- Continue retail development / attraction
- Parking and transportation leadership
- Open space and development leadership



# **AMBASSADOR STAFF**

# Lance Gorée Operations Manager



## **Annual April Refresh**

- Hung new flower baskets
- Power washed sidewalks
- Painted benches
- Painted planter tops
- Weed and graded tree wells
- Planted median strips
- Clean and paint fixtures
- Planting BART entrance boxes





## **Downtown Ambassadors**





#### **Ambassador Team**

#### **Operations Manager**

#### Lance Gorée

- 1. Yvonne Chen
- 2. Nelson Chavarria
- 3. Deryl DeWitt
- 4. Isaac De Nova
- Carmen Francois\*
- 6. Jesse Gonzalez
- 7. Toshia Harrison
- 8. Kirk Jacob
- Wayne Jones

- 10. Larry Kazuo
- 11. Marcus Miles
- 12. Robbi Montoya
- 13. Maalik Redditt
- 14. Carlos Paz-Rivera\*
- 15. Krushetta Walker
- 16. Robert Walker Jr.
- 17. Ernest Watson



### In Appreciation for 5 Years of Service

Deryl DeWitt Carmen Francois Wayne Jones



for a welcoming, vibrant, prosperous City Center

# 2013 FINANCIAL STATEMENTS

# Perry Patel Treasurer



# **2013 Financial Statements**

Statement of Activities (Jan. 1, 2013 - Dec. 31, 2013)	
Assessment Revenue	\$1,213,136
Program Revenue	\$55,752
Interest Revenue	<u>\$20</u>
Total Revenue	\$1,268,920
Program Expenses	\$931,567
Personnel Expenses	\$205,304
General & Admin. Expenses	\$66,411
Total Expenses	\$1,203,282
Net Income	\$65,638



# 2013 Financial Statements

Balance Sheet (Dec. 31, 2013)	
Checking/Savings	\$202,016
Receivables	\$3,885
Net Fixed Assets	\$4,710
Total Assets	\$212,460
Payables	\$80,692
Other Current Liabilities	<u>\$631</u>
Total Liabilities	\$81,593
Total Equity	\$130,867
Total Liabilities & Equity	\$212,460



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# 2013 Financial Statements

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#### 2015 2.5% Rate Increase

- PBID Mgmt Plan allows increase up to 5% per year
- No increase in 2013 & 2014
- DBA Board voted to increase 2.5% for 2015
  - Increasing expenses
  - Help fund renewal process in 2017
  - Help fund office move in 2015 or 16
- Increase will show up in Nov 2014 tax bill



# ELECTION OF BOARD DIRECTORS

Kristine Seinsch Chair Nominating Committee



#### **DBA Board of Directors**

**NEW DIRECTORS** 

Berit Ashla, The Brower Center

Bill Shrader, The Austin Group

**DIRECTORS UP FOR RENEWAL** 

Fran Gallati, YMCA ofCentral Bay

Daniel Rabin, Townsend Properties

Ito Ripsteen, Vine St. Investments

**DEPARTING BOARD MEMBER** 

Perry Patel, Hotel Shattuck Plaza

**CONTINUING DIRECTORS** 

Michael Caplan, City of Berkeley

Robert Hatheway, UC Berkeley

John Hyjer, Equity Residential

Susan Medak, Berkeley Rep

John Paluska, Comal

Scott Newman, Beacon Group

Lawrence Rinder, BAM/PFA

Kristine Seinsch, Jazzcaffé

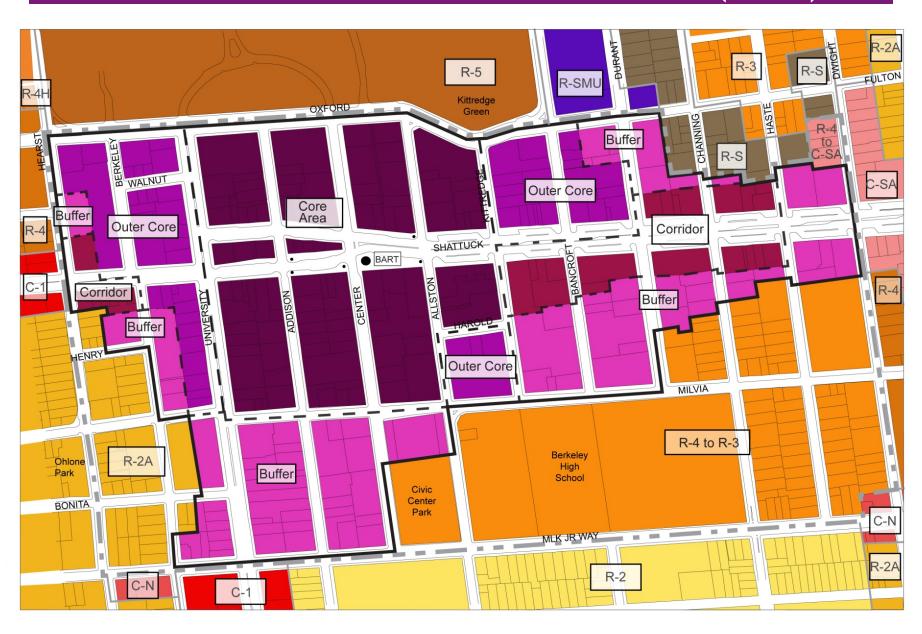
Amy Thomas, Pegasus Books

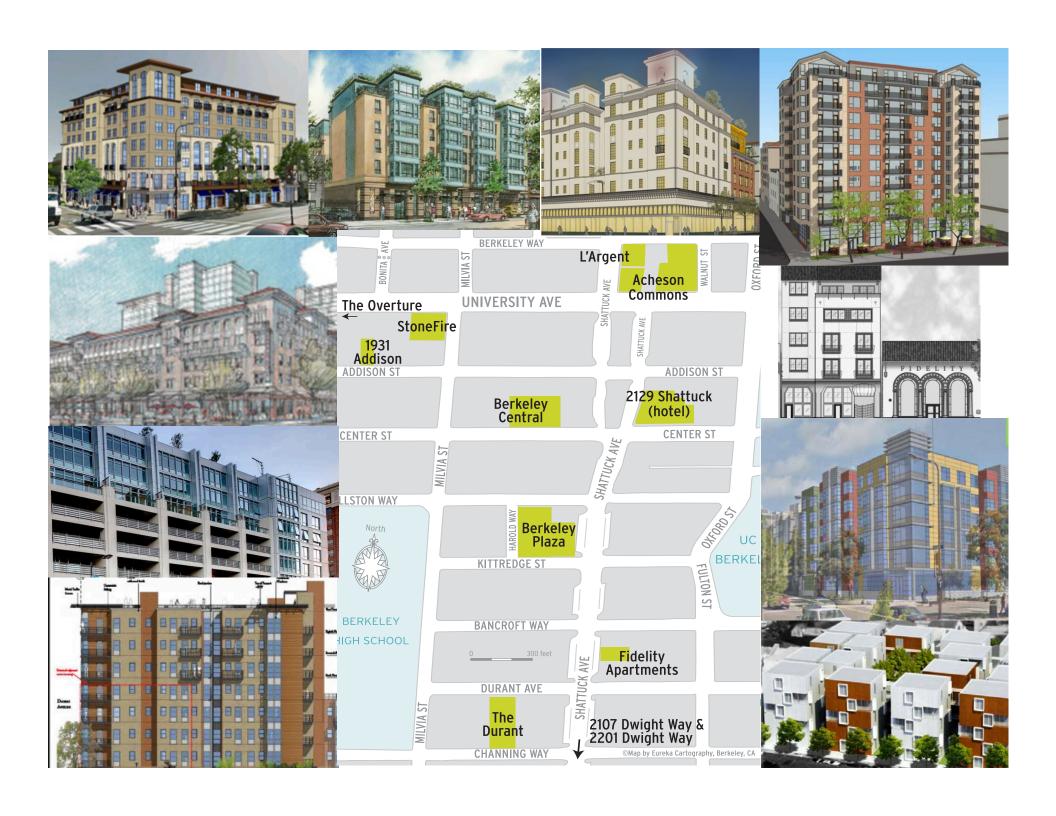
# THE STATE OF THE DOWNTOWN

# **Mayor Tom Bates**



# The New Downtown Area Plan (DAP)





New Hotel Project



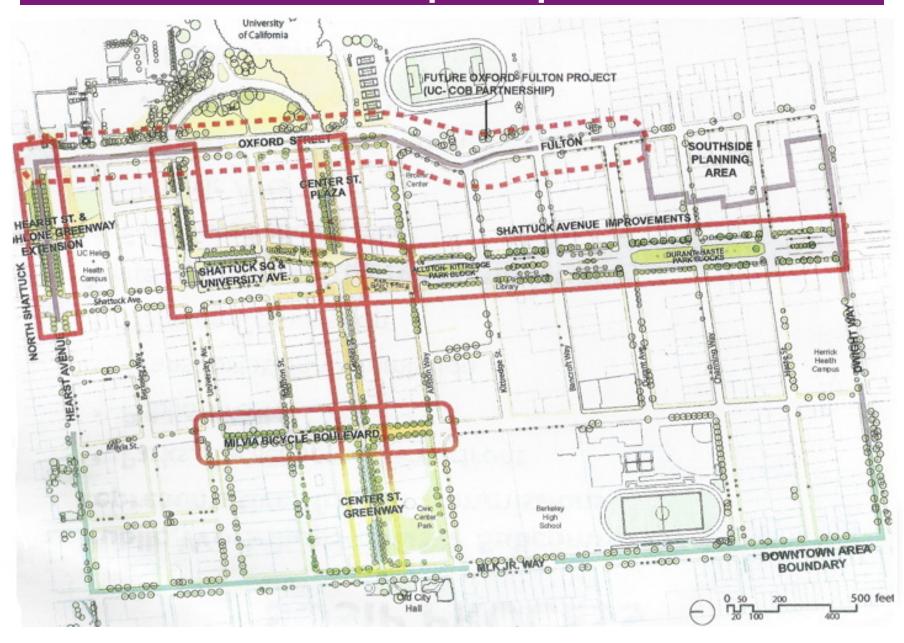
- 16 story, 293 rooms (5-16), office (2-4)
- Restaurant next door and possible conference facility

# 1,455 New Housing Units

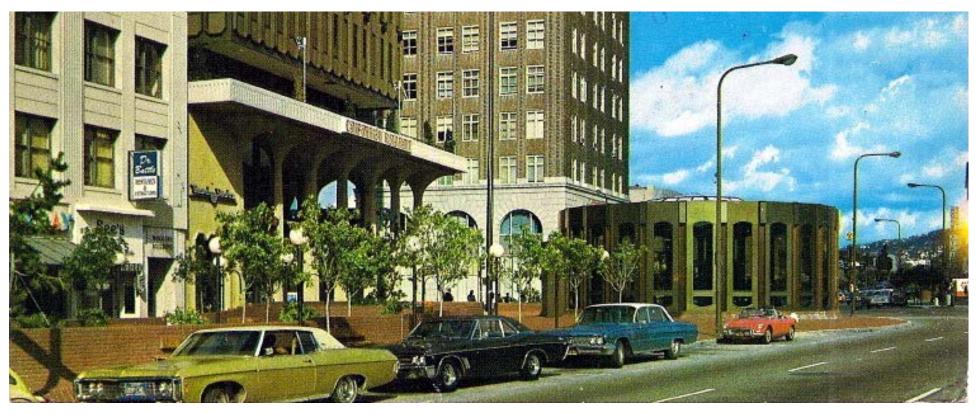
## **Combined Major Project Statistics – Downtown Berkeley, April 2014**

Project	D.U.'s	Retail	GFA	Parking (spaces)
Acheson Commons	205	35,000	196,000	50
2107 Dwight Way	99	5,607	100,000	73
2201 Dwight Way	84	0	101,000	49
The Durant	96	0	113,000	35
1931 Addison	69	7,100	64,000	15
Berkeley Plaza	355	12,000	320,000	320
Fidelity Apts	16	2,580	25,000	0
StoneFire	119	8,700	100,000	80
Argent	78	5,000	190,727	91
The Overture	41	2,315	36,544	19
2129 Shattuck (hotel)	293	12,500	284,000	TBD
TOTAL	1,455	90,802	1,530,281	713

# Street and Open Space Plan

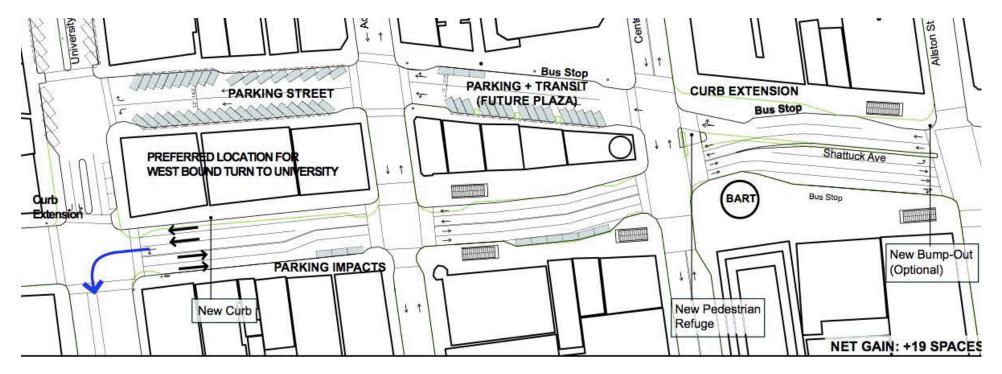


## **BART Plaza Redesign**



- New placemaking innovative design and art
- Welcoming vibrant space welcoming all times of day
- Sidewalk seating and café or other active use on plaza
- Transparent open space for programing, events, holidays

# Berkeley & Shattuck Sq. Reconfiguration



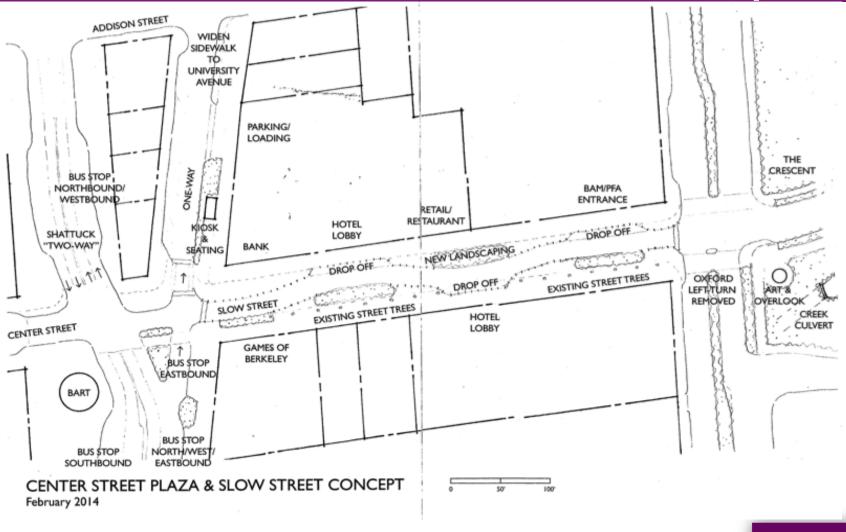
- Two-way traffic west side of Berkeley & Shattuck Sq.
- Slow street and angled parking on east side creating potential shopping corridor
- Loss of parking west side, but 19 overall spaces gained
- Safer crossing of University Avenue

# **Hearst Complete Streets**





# Center St. Plaza/Slow Street Concept





## **Downtown Post Office**



2000 ALLSTON WAY BERKELEY, CALIFORNIA

CBRE

:: OFFERING MEMORANDUM

Katherine Kelleher | Mark Kol | Jake Norton

## Berkeley's Innovation Ecosystem

# berkeley startup cluster



Over 70 startups in Downtown Berkeley



- Growing number of co-working spaces
- NextSpace Berkeley opened Spring 2013



 Coming soon: 50,000 square feet of new tech or co-working space in Ten Capital Building



Startup Accelerator with 24 teams and over 12 graduated companies

# Berkeley Art Museum / Pacific Film



# Berkeley Music Group at UC Theatre



## City Council Items Under Consideration

- Minimum wage City Council Meeting May 1
- Store front vacancy tax
- Residential rental tax increase
- Sugar beverage tax
- Other



it starts here.

# DOWNTOWN BERKELEY

## FINANCIAL STATEMENTS COMPILATION REPORT

Year Ended December 31, 2013

MAX M. RANJBAR CERTIFIED PUBLIC ACCOUNTANT

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#### Year Ended December 31, 2013

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STATEMENTS OF CASH FLOWS	5
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### **MMR**

#### MAX M. RANJBAR

Certified Public Accountant 46 Shattuck Square, Suite 22 Berkeley California 94704 . (510) 849-2142 . Fax (510) 849-1345

#### **Independent Accountant's Compilation Report**

Board of Directors and Management Downtown Berkeley Association Berkeley, California

We have compiled the accompanying statement of financial position of **Downtown Berkeley Association** (a nonprofit corporation) as of December 31, 2013 with comparative totals for the year ended December 31, 2012 and the related statements of activities and changes in net assets and cash flows for the year then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Max M. Ranjbar

April 22, 2014

#### STATEMENT OF FINANCIAL POSITION

## Year Ended December 31, 2013 (With Comparative Totals for 2012)

<u>ASSETS</u>	2013		2012
Cash and Cash  Equivalents - NOTE C	202,016	\$	267,292
Accounts Receivable - NOTE E	3,885		3,625
Property and Equipment - NOTE B  Net of Accumulated Depreciation of \$29,930 and \$28,521 respectively	5,734		3,164
Rent Deposit	825		_
Total Assets	212,460	:	274,081
LIABILITIES AND NET ASSETS			
Accounts Payable	80,962		69,661
Other Current Liabilities	631		20,959
Deferred Income - NOTE G	-	-	118,232
Total Liabilities	81,593		208,852
Commitments - NOTE H	-		-
Net Assets - Unrestricted	130,867		65,229
Total Liabilities and Net assets	212,460	=	274,081

#### STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

## Year Ended December 31, 2013 (With Comparative Totals for 2012)

		2013		2012	
REVENUES AND SUPPORTS					
PBID Assessment -NOTE B		1,208,526		1,157,285	
Annual BID Assessment	\$	4,612	\$	34,942	
North Shattuck		28,500		-	
Solano Avenue		14,857		-	
Movie Nights		4,700		-	
Special Event		3,240		-	
Berkeley Startup Cluster		3,125		9,375	
EZ Park		-		2,560	
Buy Local Berkeley		-		586	
Other Revenues		1,340		1,098	
Interest Income	_	20	_	436	
Total Revenue and Support		1,268,920		1,206,281	
EXPENSES					
PROGRAM SERVICES					
Salaries, Wages and Employee Benefits		205,304		206,541	
Clean and Safe Services		870,160		868,816	
Downtown Publicity		7,413		85,535	
Events		11,686		3,391	
New Market / Econ Dev. Program		37,903		7,528	
Berkeley Startup Cluster		4,405		9,375	
Berkeley Host Ambassadors		-		22,630	
EZ Park		-		5,837	
Buy Local Berkeley	_	•	*****	1,550	
Total Program Services		1,136,871		1,211,204	
GENERAL AND ADMINISTRATION					
Member Services and Communications		12,120		6,694	
Occupancy		21,696		21,696	
Telephone and Internet		8,097		7,140	
Insurance		4,683		4,628	
Legal and Professional		8,991		11,101	
Depreciation - NOTE B		1,409		532	
Other Administration	_	9,415		10,341	
Total Management and Administration		66,411		62,131	
Total Expenses		1,203,282		1,273,335	

#### STATEMENTS OF ACTIVITES AND CHANGES IN NET ASSETS

## Year Ended December 31, 2013 (With Comparative Totals for 2012)

	2013		2012
Change in Net Assets	\$ 65,638	\$	(67,055)
Net Assets at Beginning of Year	65,229	_	132,284
Net Assets at End of Year	130,867		65,229

#### STATEMENTS OF CASH FLOWS

## Year Ended December 31, 2013 (With Comparative Totals for 2012)

OPERATING ACTIVITIES	2013	_	2012
Change in Net Assets - Excess (Deficiency) of Revenues over Expenses	\$ 65,638	\$	(67,055)
Depreciation	1,409		532
Increase (Decrease) in Operating Assets:			
Increase in accounts receivable	(260)		16,857
Increase in rent deposit	(825)		0
Increase/decrease in accounts payable	11,301		66,956
Decrease in other current liabilities	(20,328)		20,160
Decrease in Deferred Income	(118,232)		(89,210)
Total Adjustment	(126,935)		15,295
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(61,297)		(51,760)
NET CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of machinery and equipment	(3,979)	<u></u>	(2,398)
NET CASH FLOWS FROM INVESTING ACTIVITIES:	(3,979)		(2,398)
NET INCREASE IN CASH AND CASH EQUIVALENTS	(65,276)		(54,158)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	267,292		321,450
CASH AND CASH EQUIVALENTS AT END OF YEAR	202,016	-	267,292
SUPPLEMENTAL DISCLOSURES OF CASH FLOWS INFORMATION:			
Interest Paid		_	-
Income Tax Paid	-	<del></del>	-

#### NOTES TO FINANCIAL STATEMENTS

#### Year Ended December 31, 2013

#### **NOTE A - ORGANIZATION**

Downtown Berkeley Association (DBA) is a nonprofit organization incorporated in 1990 under the laws of the State of California. The Downtown Berkeley Association provides support for DBA member businesses through advocacy, promotions, and communications.

#### NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Accounting and Financial Statement presentation

The books of accounts are maintained, and the financial statements have been prepared, on the accrual basis of accounting. The accompanying financial statements are presented on the basis of unrestricted, temporary restricted, and permanently restricted net assets.

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of imposed restrictions. Accordingly, net assets of the Downtown Berkeley Association and changes therein are classified and reported as follows:

<u>Unrestricted net assets</u> – Net assets that are not subject to any imposed restrictions.

<u>Temporarily restricted net assets</u> – Net assets subject to imposed restriction that may or will be met, either by actions of the Downtown Berkeley Association and/or passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

<u>Permanently restricted net assets</u> – Net assets subject to imposed restrictions that The Downtown Berkeley Association maintains them permanently. Generally, the contributor(s) of these assets permit the Downtown Berkeley Association to use all or part of the income earned on any related investments for general/specific purposes.

There were no temporarily or permanently restricted net assets as of December 31, 2013.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### Year Ended December 31, 2013

#### Support and Revenue

The Downtown Berkeley Association's support and revenue come primarily through annual contract with the City of Berkeley to implement the new Downtown Berkeley Property Based Business Improvement District (PBID) Management Plan (Management Plan), approved by Berkeley property owners and Berkeley City Council on June 28, 2011, and confirmed by Council on July 17, 2012.

Downtown Berkeley Association Management Plan Action will implement the new environmental and economic enhancements that augment base level City Services. The Downtown Berkeley Association shall report annual and quarterly progress reports to the Office of Economic Development, City of Berkeley.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Property and Equipment**

All acquisitions of property and equipment and all expenditures for repairs, maintenance, renewals and betterments that materially prolong the useful lives and increase the value of assets are capitalized. Property and equipment are recorded at cost. Depreciation expense is calculated using double declining method over estimated useful life of the assets, ranging from five to seven years.

#### Interest Income

Interest income is recorded when received.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Year Ended December 31, 2013

#### Income Tax

Downtown Berkeley Association revenue and support are exempt from federal and the state of California income taxes under the Internal Revenue Code Section 501(c) (6) and the California Franchise Tax Board Revenue and Taxation Code Section 23701(e). Tax years 2010 through 2013 are open to examination by taxing authorities.

#### Prior Year Information

Prior year information (year 2012 balances) has been presented in aggregate for comparative purpose only.

#### NOTE C - CASH AND CASH EQUIVALENTS

Cash and cash equivalents include deposits in checking and savings held for operating purposes. Downtown Berkeley Association considers all unrestricted liquid investments with initial maturity at the date of purchase of three months or less to be cash and cash equivalents.

#### NOTE D - CONCENTRATION OF RISK - UNINSURED CASH BALANCE

At the statement of financial position date, Downtown Berkeley Association's aggregate amount of deposits in one financial institution does not exceed federally insured limit by Federal Deposit Insurance Corporation (FDIC).

#### NOTE E - ACCOUNTS RECEIVABLE

Accounts receivable at the statement of financial position date are current and fully collectible. No allowance for doubtful accounts, therefore, has been provided in the financial statements.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

#### Year Ended December 31, 2013

#### NOTE F - CONTINGENCY

Contract made with City of Berkeley is subject to the Berkeley City Charter, and the City Auditor's Office may conduct an audit of Downtown Berkeley Association's financial statements, performance and compliance records maintained in connection with the operations and services performed under the contract. Occasionally, such audit may not comply with the established criteria that govern them. In such cases, Downtown Berkeley Association could be held responsible for repayments of the costs or be subject to the reduction of future funding in the amount of the cost. City of Berkeley may terminate its contract with the Downtown Berkeley Association without cause upon thirty (30) days written notice.

#### NOTE G - DEFERRED INCOME

Deferred income of \$118,232 represents 2013 revenues received in advance in December 2012 from County of Alameda, UC Berkeley and Berkeley Unified School District.

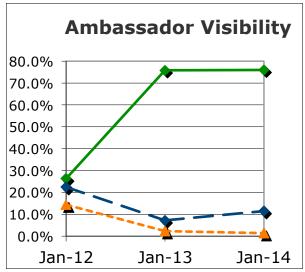
#### NOTE H - COMMITMENTS

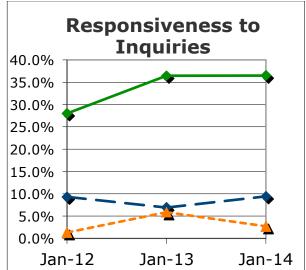
Downtown Berkeley Association contracts its general, administration and certain maintenance services on an annual basis. The contracts are generally cancelable on 30 to 60 days notice.

#### NOTE I - SUBSEQUENT EVENTS

Events subsequent to December 31, 2013 have been evaluated through April 22, 2014, the date these financial statements were available to be issued, to determine whether they should be disclosed to keep the financial statements from being misleading. Management found no subsequent events to be disclosed.

#### **Ambassador Services**

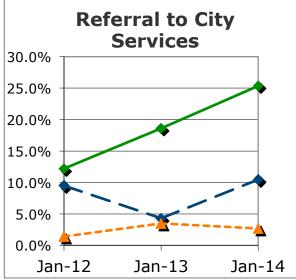


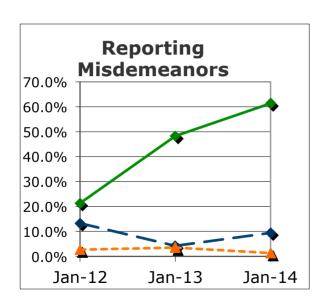


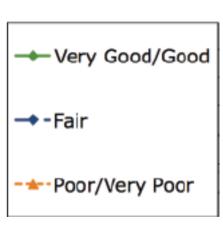




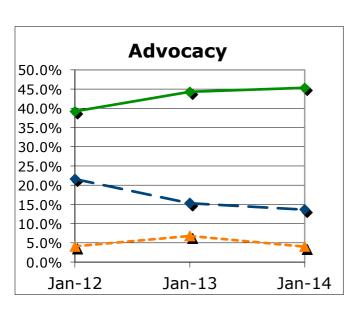




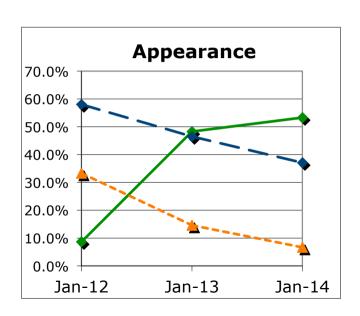




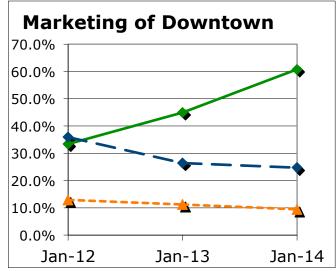
#### **DBA Services**

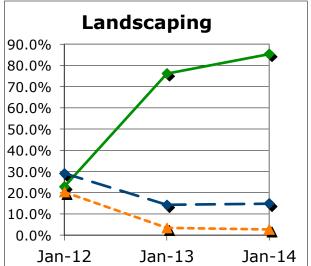


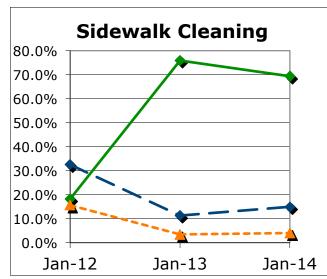
#### **Downtown Berkeley Characteristics**

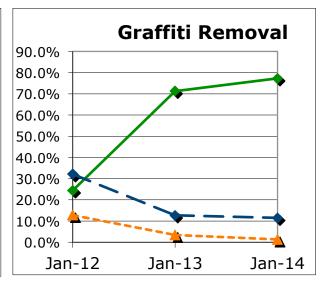


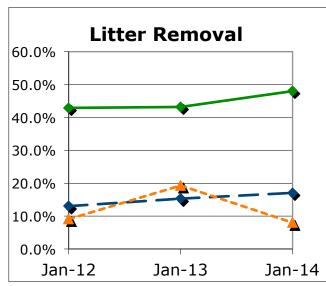
#### **DBA Services**

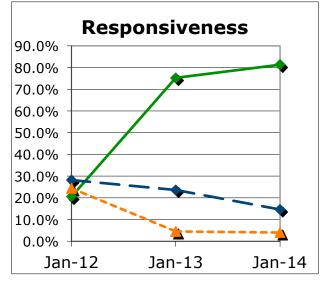












### **Downtown Berkeley Characteristics**

